



Leicester City Clinical Commissioning Group  
West Leicestershire Clinical Commissioning Group  
East Leicestershire and Rutland Clinical Commissioning Group

## HEALTH OVERVIEW AND SCRUTINY COMMITTEE: 4 MARCH 2020

### REPORT OF LEICESTER, LEICESTERSHIRE AND RUTLAND CLINICAL COMMISSIONING GROUPS

#### THE ROLE AND FORM OF A SINGLE STRATEGIC COMMISSIONER FOR AN INTEGRATED CARE SYSTEM IN LEICESTER, LEICESTERSHIRE AND RUTLAND

##### Purpose of report

1. The purpose of this report is to provide an update to the Health Overview and Scrutiny Committee on the options for forming a single strategic commissioner for Leicester, Leicestershire and Rutland.

##### Policy Framework and Previous Decisions

2. Changes in the organisation of Clinical Commissioning Groups (CCGs) across the country is being driven by increased financial pressures, the move to more system working, and a much clearer view from NHS England that CCGs should work 'at scale' across Sustainability and Transformation Partnership (STP) areas.

##### Background

3. On 30 May 2018 the Health Overview and Scrutiny Committee considered a report from the CCGs which proposed the appointment of a single accountable officer (AO) and creation of a shared management team for the CCGs. The reasons given in the report for making further changes were as follows:
  - **System Change** – In response to increased demands, workforce challenges and diminishing resources, the NHS must adapt. Significant service change will be required to deliver the NHS Five Year Forward View, through STP plans, with the development of new models of care and an enhanced focus on keeping people healthy. As a result, commissioning needs to be realigned to work at scale, to deliver the leadership capacity and capability required to support the necessary strategic change of health services across LLR.
  - **Strengthened Commissioning** – A single consistent commissioning voice offers the opportunity to realign capacity, and build capability, around major service transformation and develop stronger collaboration between partners and with other stakeholders.

- **Improved Efficiency** – Greater collaboration and integration between commissioning organisations at an LLR level is likely to provide opportunities for economies of scale that will allow us to free up and redeploy management capacity to support the delivery of key transformational priorities.

4. In December 2018 the CCGs collectively took a decision to appoint a single accountable officer and Andy Williams was subsequently appointed moving from carrying out a similar role at Sandwell and West Birmingham CCG.
5. The NHS Long Term Plan published in January 2019 identifies local Integrated Care Systems (ICS) as the way forward and it is expected that there will be one strategic commissioning voice for each ICS, typically in the form of a single clinical commissioning group (CCG).

### **Proposals**

6. No decisions on the future form of a single strategic commissioner have yet been made but, having undertaken an initial assessment of the options, there is a preference to work towards the creation of a new single CCG for LLR.
7. The options which have been considered for a single strategic commissioner are set out in the appendix to this report.

### **Timescales**

8. The existing CCGs and their partners need to work quickly to ensure an ICS is in place by April 2021 in line with national requirements. It is anticipated that any new arrangements for commissioning will need to be put in place in advance of this.

### **Officer to Contact**

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### **List of Appendices**

The Role and Form of a Single Strategic Commissioner for an Integrated Care System in Leicester, Leicestershire and Rutland

### **Relevant Impact Assessments**

#### **Equality and Human Rights Implications**

9. All management of change processes are undertaken in accordance with CCG human resource policies that have been impact assessed.